



Dear friends and partners,

As we approach the holidays, we're happy to send you a hearty greetings and thank you for your friendship and partnership over the last year. We know our work wouldn't be possible without you.

Thanks to your collaboration this year, we've been able to work together to launch a first-of-its-kind Development Impact Bond, accelerate access to optimized HIV treatment, and support over 150 innovators tackling the toughest health challenges— to name a few. Together with our partners, especially our USAID colleagues and experts, we see our work of applying new ideas and approaches as a means for driving faster, greater and more cost-effective impact.

We are lucky to work with you all and we remain humbled and motivated by our shared mission of helping to save and improve lives around the world.

Cheers and thank you!

CII

(Adele, Amy, Avery, Dave, Jen, Marissa, Meghan, Nikki, Priya, Rachel, Sofia, Vikas, and, in the tree, Karen)