

Thank you Dave!

Dave,

You are an incredible leader. It's impossible to fully put into words everything that you have done for us, personally and professionally. From advocating for our work, sparking bold new ideas, building meaningful collaborations, enabling us to become stronger leaders, and so much more... you have led the charge with energy, brilliance, humility, and that famous (or is it infamous?) Dave sense of humor. You've taught us the power of the "...", a well-placed emoji, and our favorite motivational mantras (don't let the 'man' get you down!). You have inspired us to expand the possible, to think outside of the box, and to remember that if nothing changes, nothing changes. You never fail to remind us of the importance of having fun, keeping it weird, embracing our individuality, and picking one another up in times of doubt.

Through your seven years at USAID, so much has been accomplished with your support, leadership, and friendship. We've seen new partnerships that leverage private sector expertise and resources, explored the potential of emerging technologies, strengthened our approach to integrate design, and expanded innovative financing. Most importantly, we've repeatedly seen the value of our work in driving introduction and scale-up of promising health innovations – as well as in applying non-traditional approaches to global health – to sustainably create impact.



We will miss you so much, though we are excited to see what's next for you. Wherever you go, we know you will inspire, motivate, and spark laughter. Your legacy at CII will live on, from goofy sayings ("Good stuff!") to largely failed Wisconsin culture lessons to jokes that begin with "this might be inappropriate.." to the countless inspiring and silly moments that make up so many CII legends.

Thank you for everything – you will always be a part of the CII family. To borrow another Dave-ism, "toodle-loo."

With love,
The CII Family